# 7th Annual SKBI Conference



# E-Commerce Models and Causality: Novel Perspectives on Uplift Modeling

Stefan Lessmann
HU Berlin



**Advances in Data Science and Implications for Business** 



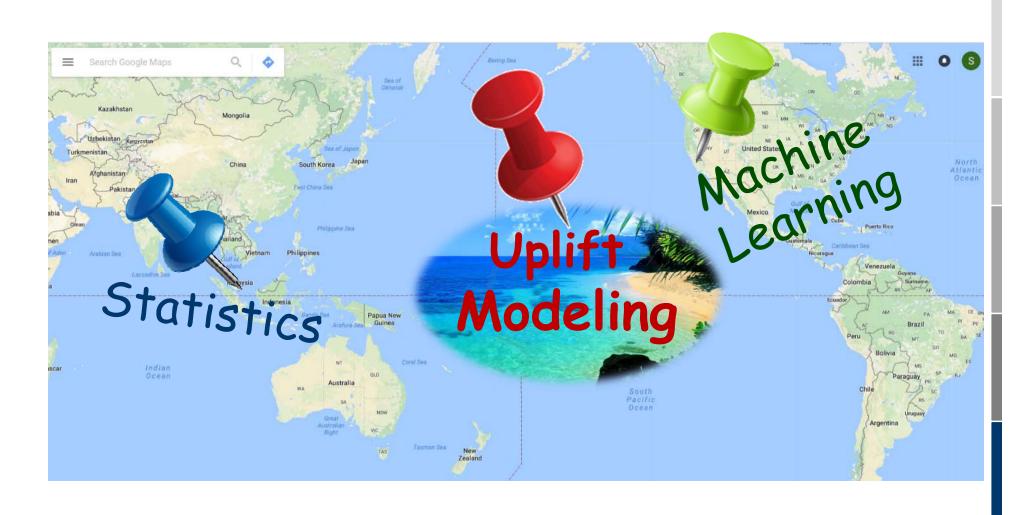
# Agenda

# **E-Commerce Models and Causality: Novel Perspectives on Uplift Modelling**

- **Uplift Modeling Fundamentals** 
  - □ An informal and semi-formal introduction
  - ☐ Application context and prior work
- Uplift Transformation
  - □ Conversion modeling
  - □ Revenue uplift
- **E-Commerce Case Study** 
  - □ Data and experiment design
  - □ Empirical results
- **■** Conclusions



# **Uplift Modeling = Stats + ML + App Context**

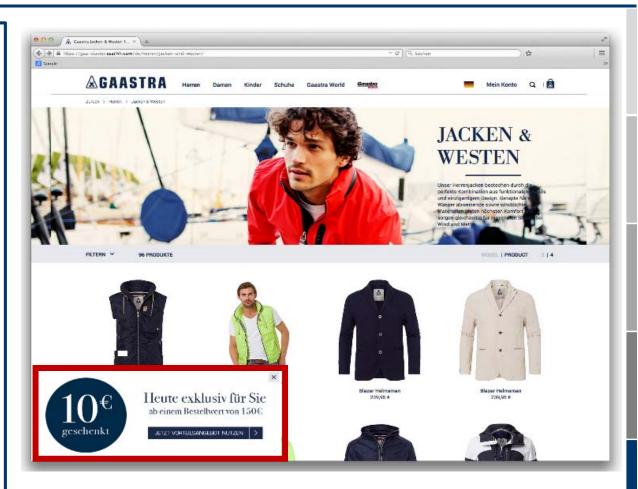


# **Application Context: E-Couponing**



# **■ E-Shop Scenario**

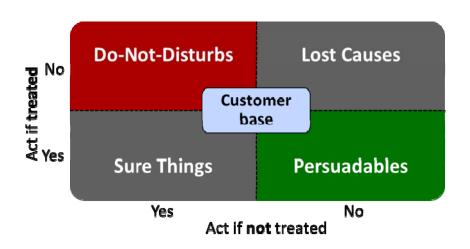
- ☐ Surfer visits shops
- □ Clickstream data
  - Page visited
  - Time on page
  - Device
- Decision(s)
  - **□** Show incentive?
  - □ Which incentive?
    - Percent or absolute discount
    - Discount size
    - Constraints



Aid decisions using via predictive model



# **Semi-Formal Introduction to Uplift Modeling**



### **Two-Model Approach**

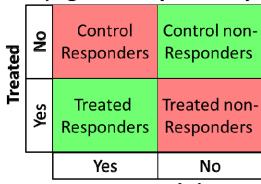
- M1 estimates response in treatment group
- M2 estimates response in control group
- Uplift score:

$$s(X) = P(\text{act}|X,T) - P(\text{act}|X,C)$$

**Many disadvantages** 

Many disadvantages

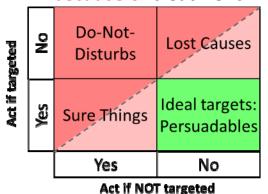
# Observable outcome (e.g. from experiment)



Responded

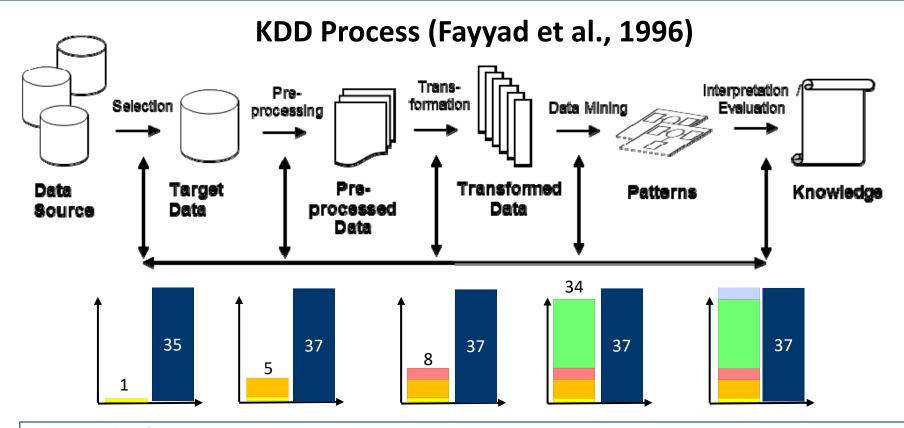
### Desired info: who responds

### because of treatment





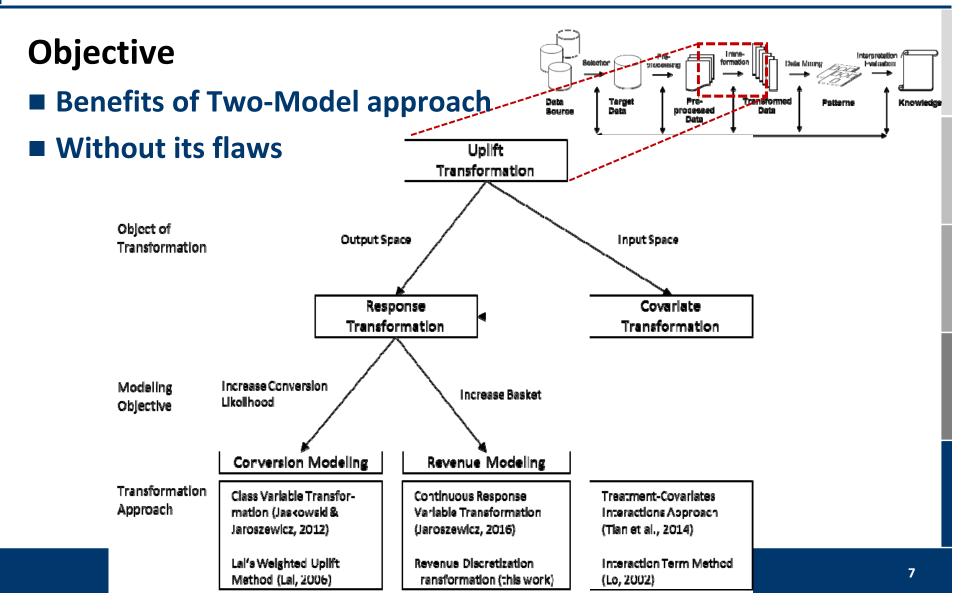
# **Prior Work on Uplift Modeling**



- Total of 37 studies
- About 65% published in 2012 or later
- Majority of studies develop novel algorithms



# **Uplift Transformation**



# **Uplift Transformation**



# **Class Variable Transformation (cont.)**

	Responded									
		Yes	No							
Tre	(C)	Treated Responders	Treated non- Responders							
ated No		Control Responders	Control non- Responders							

$s(X_i) =$
$P(Y_i = 1   X, T)$
$-P(Y_i=1 \boldsymbol{X},C)$

	Act If NOT targeted										
		Yes	No								
Act if targeted	sək	Sure Things	Ideal targets: Persuadables								
	oN	Do-Not- Disturbs	Lost Causes								

$$D = \{Y_i, X_i, T_i\}_{i=1}^n$$

$$z_{i} = \begin{cases} 1 & if \ T_{i} = 1 \ \cap Y_{i}^{c} = 1 \\ 1 & if \ T_{i} = 0 \ \cap Y_{i}^{c} = 0 \\ 0 & \text{otherwise} \end{cases}$$

$$s(\boldsymbol{X}_i) = P(z_i|\boldsymbol{X}_i)$$

# Framework to model uplift using

supervised classification.

[Jaskowski/Jaroszewicz, 2012; Lai, 2006]

### **Notation**

- Customer index
- Group membership  $T_i \in \{0,1\}$
- Spending

**■** Conversion

 $Y_i^c \in \{0,1\}$ 

Observations

# **Uplift Transformation**

# **Revenue Transformation (cont.)**





Not all customers spend the same.

$$s^r(\boldsymbol{X}_i) = P(z_i^r | \boldsymbol{X}_i)$$

$$s^b(\boldsymbol{X}_i) = P(z_i^r | \boldsymbol{X}_i)$$

Framework to model revenue uplift using supervised regression or classification.

[Bodapati/Gupta, 2004; Jaroszewicz, 2016]

$$D = \{Y_i, X_i, T_i\}_{i=1}^n$$

$$z_i^r = \begin{cases} +Y_i & \text{if } T_i = 1 \ \cap Y_i > 0 \\ -Y_i & \text{if } T_i = 0 \ \cap Y_i > 0 \\ 0 & \text{otherwise} \end{cases}$$

$$z_i^b = \begin{cases} 0 & \text{if } z_i^r \in (-\infty, 0) \\ 1 & \text{if } z_i^r \in [0, +\infty) \end{cases}$$
$$z_i^b \in \{0, 1\}$$

### **Notation**

- Customer index
- **■** Group membership
- Spending
- Spending
- Conversion
- Observations
- $T_i \in \{0,1\}$   $Y_i \in \mathbb{R}$   $Y_i \in \mathbb{R}$   $Y_i^c \in \{0,1\}$

## **E-Commerce Case Study**





GROUP	OBSERVAT	IONS	CONVERS	UPLIFT	
Treatment	2,285,835	75 %	,		/ <b>/                                  </b>
Control	766,155	25 %	57,285	7.5 %	0.2 %
	3,051,990		233,076		

# **■** Data partitioning

- □ Training (40%)
- □ Parameter tuning (30%)
- □ Model comparison (30%)

# **■** Base learners

- ☐ Supervised classification & regression
- □ Several meta-parameter settings
- ☐ Logit, Lasso, SVM, kNN, RandomForest, GBM, Extremely Randomized Trees, ...

	VARIABLE	PAGE-TYPE						
	TimeToFirst							
; T	imeSinceFirst	Cart						
	TimeSinceOn							
		Sale						
		Search						
		Product						
		Overview						
	ClicksPer	Product						
S	crollHeightPer	Overview						
Tin	neToBasketAdd							
TimeSi	inceLastConversion							
Tim	eSinceTabSwitch							
Vie	ewCoutLastVisit							
Tim	neSinceLastVisit							
Tim	neSinceFirstVisit							
Dι	ırationLastVisit							
62 Variables in total								

## **E-Commerce Case Study**

# **Empirical Results**



# **■** Qini plot

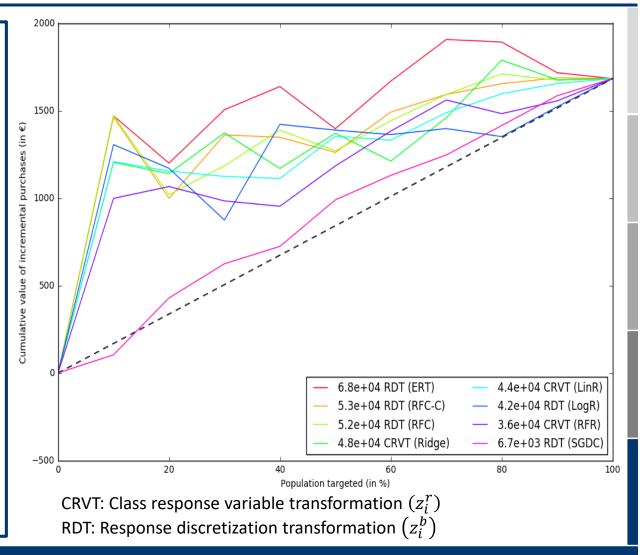
- ☐ Target customers by uplift score
- □ Incremental revenue per decile

### CRVT

- $\square$  Model  $z_i^r$
- □ Regression

### ■ RDT

- $\square$  Model  $z_i^b$
- □ Classification
- Selection of best base learners



# **E-Commerce Case Study**

# **Empirical Results (cont.)**



			DECILE (WEIGHT)										
UPLIFT MODEL	GOAL	LEARNER	1	2	3	4	5	6	7	8	9	WAVG	RANK
			0.9	0.8	0.7	0.6	0.5	0.4	0.3	0.2	0.1		
Response	Revenue	Ridge	1191	1205	1191	1141	1153	1213	1483	1683	1647	1236	4
	Conver- sion	ERT	881	1034	1231	1261	1384	1656	1708	1673	1579	1244	3
Lai (2006)	Conver- sion	RFC	893	1034	1140	1258	1311	1439	1508	1639	1701	1192	5
CRVT	Revenue	LinR	1208	1154	1124	1112	1354	1331	1488	1596	1655	1246	2
RDT	Revenue	ERT	1470	1199	1505	1638	1396	1668	1907	1892	1717	1512	1
Tian et al. (2014)	Revenue	RFR	422	570	749	864	448	521	535	626	895	597	7
	Conver- sion	GBC	775	843	905	1031	1281	1399	1438	1427	1579	1044	6

# **Conclusions**



# Summary

- □ Uplift modeling and uplift transformation
- □ Conversion versus revenue uplift
- □ Response variable transformations for revenue
- □ Promising results in e-marketing case study

# **■** Closing thoughts

- □ Smart decisions require the right model
- ☐ The right model is not necessarily complex
- □ Smart decisions require the right objective
- □ Decision maker model mismatch







# **Comments, Questions, Critic**

# **Stefan Lessmann**

School of Business and Economics Humboldt-University of Berlin Unter den Linden 6, D-10099 Berlin, Germany

Tel. +49.30.2093.5742 Fax. +49.30.2093.5741

stefan.lessmann@hu-berlin.de
http://bit.ly/hu-wi

### **Appendix**

# References



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